

Doylestown Township  
Ways and Means Committee - Meeting Minutes  
September 29, 2010

| Resident members              | IN | Township members                             | IN |
|-------------------------------|----|--|----|
| Mark Glassman – Chairman      | Y  | Barbara Lyons – Board of Supervisors Liaison | Y  |
| David Nettina – Vice Chairman | N  | Stephanie Mason – Township Manager           | Y  |
| Lee Schwarz – Secretary       | Y  | Ken Wallace – Township Finance Director      | Y  |
| Ed Ebenbach                   | Y  | Richard John – Township Operations Director  | Y  |
| Brenda Bray                   | N  | Karen Sweeney – Parks & Recreation Director  | Y  |

Mr. Glassman called the meeting to order at 7:00 p.m. A quorum was present and the following matters were discussed:

1. Minutes for meeting of 9/14 were approved.
2. Funding capital expenditures from fund balance can no longer be maintained
  - Core infrastructure costs are greater than core revenues, resulting in a decline in unrestricted fund balance
  - Historically, the Township had adequate fund balances to pay for capital expenditures as a result of the positive cumulative impact of higher revenues and lower operating costs during a period of significant housing and population growth
3. Discussion centered on options
  - What would be necessary for status quo per the projection
  - Potential cost saving measures (significant size required to minimize impact of expected budget shortfalls)
    - i Service levels, capital expenditure needs, pension shortfall, headcount, salaries, benefits
  - Overall, need to clearly define the Township's objectives going forward as to service levels and operating guidelines
4. Expect 4 budget work sessions with the board starting Oct 7.
5. One more projection to be run before first work session. Ken to run one last pass.
  - Reconsider capital expenditures
  - Verify Park and Recreation costs vs. Dick's document numbers
6. Looking for board response and direction/guidance resulting from projections in the first work session
7. Stephanie asked for advice on energy source selection coming up.
8. Meeting adjourned at 8:50PM

Respectfully submitted,

Lee Schwarz  
Secretary